



Integrated Planning Map

Based on LEADing Practice Modelling & Architecture Principles and Reference Content

Table of Contents

Integrated Planning Map	1
What is a LEADing Practice Map	3
Integrated Planning Map	3
How to use the Integrated Planning Map	3
Use of Copyrighted Material.....	6

What is a LEADIng Practice Map

A LEADIng Practice Map is an accurate list and representation of decomposed and/or composed meta objects. A map is often represented in the form of a simple list or a chart laid out in columns in either a document or a spreadsheet. It's appearance ranges from that of a single list of one object or that of multiple objects across multiple rows within one or more (specific) columns.

The purpose of constructing a LEADIng Practice Map is to build an inventory or indexed list of objects that are to be either decomposed or composed for later usage within the business layer, information layer and/or technology layer of an enterprise. It is a powerful yet simple to use tool that allows the practitioner to document large amounts of information in a structured and coherent way.

Integrated Planning Map

The Integrated Planning Map provides you with a detailed overview of identified plans (each identified with a unique name and ID number), external and/or internal forces and drivers, strategies, objectives, risks and organizations.

How to use the Integrated Planning Map

Identify and capture plans (each identified with a unique name and ID number), external and/or internal forces and drivers, strategies, objectives, risks and organizations.

For example:

1. A plan may have multiple yet specific associations with external and/or internal forces and drivers, strategies, objectives, risks and organizations.
2. Multiple plans may have an association to any single specific external and/or internal force or driver, strategy, objective, risk and organization.

Plan #	What		Why		Which	Where
	Force (competitive positioning)	Driver (focus)	Strategy	Objective	Risk	Organization
#						
#						
#						
#						
#						
#						
#						
#						
#						

Table 1: The Integrated Planning Map.

Please note that the meta objects we have listed here are the most typical meta objects that are commonly used within a Integrated Planning Map, but there may be more (or fewer) relevant meta objects that are used within your organization. If that is the case, feel free to either add new ones, or remove any meta objects that are not relevant, or are otherwise unimportant, for this particular artefact.

Also note that the meta objects might have a different name in your organization, so make sure to adapt the meta objects of this artefact so that it fits to the taxonomy of your organization.

The meta objects involved with a Integrated Planning Map is shown in Table 2.








Meta Objects used within the Integrated Planning Map		
Meta Object Notation	Meta Object Name	Meta Object Description
	Plan	The notion of thinking about and organizing the tasks required to achieve a desired output.
	Force	An external or internal factor that forces or pushes some aspect of an enterprise in a specific direction.
	Driver	An external or internal factor that drives, establishes motivation for or influences the direction of an enterprise.
	Strategy (Strategic Business Objectives)	The direction and ends to which the enterprise seeks as well as the means and methods by which the ends will be attained.
	Objective	The purpose or target of one's efforts or actions.
	Risk	The combined impact of any conditions or events, including those caused by uncertainty, change, hazards or other factors that can affect the potential for achieving objectives.
	Organization	An arrangement or formation of resources that has a set of collective goals.

Table 2: Meta objects typically associated with the Integrated Planning Map.

Use of Copyrighted Material

These guidelines apply to all uses of “LEADing Practice’s material” that are protected by copyright (which among other things includes all text, images, software, documentation, screenshots, web sites, photographs, video footage, etc.) (“LEADing Practice’s material”), in whatever media they may be used (including print media, online media, books, articles, audiovisual works, blogs, wikis, or any other format or medium).

“LEADing Practice’s material” refers to all information and material contained standards, products, software, website, frameworks, methods, approaches with associated descriptions, categorization, classification, semantics relationship, ontology, meta objects, artifacts, maps, matrix and models, in whatever media they may be used (including print media, online media, books, articles, audiovisual works, blogs, wikis, or any other format or medium).

“LEADing Practice’s material” is Intellectual Property (IP) of LEADing Practice ApS and protected by copyright and limitations apply to the reuse of this IP. The Intellectual Property Rights (IPR) consists of information, knowledge, objects, artifacts, experience, insight and/or ideas, that are structured to enable reuse to deliver value creation and realization.

The LEADing Practice ApS intellectual property is protected by law, including, but not limited to, internationally recognized United States and European Union IPR copyright law. Except as specifically indicated otherwise in writing, LEADing Practice ApS is the owner of the copyright in the entire “LEADing Practice’s material” and LEADing Practice ApS reserves all rights in that regard.

Use or misuse of the IPR, the trademarks, service marks or logos is expressly prohibited and may violate country, federal and state law. The following limited situation where use is permitted without LEADing Practice prior written permission.

These guidelines apply to all uses of “LEADing Practice’s material” that are protected by copyright (which among other things includes all text, images, software, documentation, screenshots, web sites, photographs, video footage, etc.) (“LEADing Practice’s material”), in whatever media they may be used (including print media, online media, books, articles, audiovisual works, blogs, wikis, or any other format or medium).

“LEADing Practice’s material” refers to all information and material contained standards, products, software, website, frameworks, methods, approaches with associated descriptions, categorization, classification, semantics relationship, ontology, meta objects, artifacts, maps, matrix and models, in whatever media they may be used (including print media, online media, books, articles, audiovisual works, blogs, wikis, or any other format or medium).

“LEADing Practice’s material” is Intellectual Property (IP) of LEADing Practice ApS and protected by copyright and limitations apply to the reuse of this IP. The Intellectual Property Rights (IPR) consists of information, knowledge, objects, artifacts, experience, insight and/or ideas, that are structured to enable reuse to deliver value creation and realization.

The LEADing Practice ApS intellectual property is protected by law, including, but not limited to, internationally recognized United States and European Union IPR copyright law. Except as specifically indicated otherwise in writing, LEADing Practice ApS is the owner of the copyright

in the entire “LEADing Practice’s material” and LEADing Practice ApS reserves all rights in that regard.

Use or misuse of the IPR, the trademarks, service marks or logos is expressly prohibited and may violate country, federal and state law. The following limited situation where use is permitted without LEADing Practice prior written permission.

- The LEADing Practice materials and all copies shall remain at all times the exclusive property of LEADing Practice ApS.
- LEADing Practice material CAN NOT BE REPRODUCED, MODIFIED, COPIED, AGGREGATED, DISTRIBUTED, TRANSMITTED, DISPLAYED, PUBLISHED, LICENSED, TRANSFERRED OR CREATE DERIVATIVE WORKS OR SELL ANY INFORMATION YOU AGAIN ACCESS TO THROUGH LEADING PRACTICE.
- You must use the LEADing Practice Materials without modification (except as may be necessary to resize or otherwise convert the LEADing Practice material to a permitted format).
- You must include the copyright notice “© <YEAR>. LEADing Practice, Source: A part of Enterprise Standard” and possibly indicate the LEADing Practice work product family, such as “Part of the LEAD Business Model Reference Content. All rights reserved.” [Note: you should insert the year as shown on the materials that you are using].
- You may not use the LEADing Practice Material in any offensive manner or context, for example in a way that is defamatory, disparaging or libelous to, or otherwise presents false or misleading information regarding, LEADing Practice or any other party, or its or their products or services; in conjunction with obscene or pornographic material; in a manner that suggests bias based on race, national origin, gender, sexual orientation, or religion; or in any manner that would be illegal under applicable law.
- You may not imply any LEADing Practice partner, sponsorship, affiliation or endorsement.
- You may not use the LEADing Practice Material for a purpose competitive with LEADing Practice or its products unless otherwise clearly permitted by applicable law.
- You may not use the LEADing Practice corporate logo.
- No use of other LEADing Practice trademarks is granted under this section.

Third parties wishing to use “LEADing Practice’s material” that are protected by copyright must have LEADing Practice’s permission to do so. In some situations described below, LEADing Practice gives you that permission so long as you comply with the requirements stated. In others cases, you must obtain LEADing Practice’s written consent. If you don’t already have a contract with LEADing Practice that clearly gives you such rights, please contact LEADing Practice to request such permission.

LEADing Practice ApS may, in appropriate circumstances of infringement of the intellectual property rights pursue legal action. For questions, please get in touch with us.